

<b>DRAFT REPORT TO:</b>	<b>FULL COUNCIL</b> <b>15<sup>th</sup> July 2019</b>
<b>SUBJECT:</b>	<b>Annual report of the Health and Wellbeing Board</b> <b>2018/19</b>
<b>LEAD OFFICER:</b>	<b><i>Guy Van Dichele</i></b> <b><i>Executive Director, Health, Well-being and</i></b> <b><i>Adults</i></b>
<b>LEAD MEMBER:</b>	<b><i>Councillor Louisa Woodley</i></b> <b><i>Chair, Croydon Health and Wellbeing Board</i></b>
<b>WARDS</b>	<b>All</b>

### **CORPORATE PRIORITY / POLICY CONTEXT**

The constitutional requirement that Council receive and consider the annual report of the Health and Wellbeing Board.

Health and Wellbeing is relevant to all of the Council's corporate priorities but the key priorities that the Board aligns to are:

- People live long, healthy, happy and independent lives
- Our children and young people thrive and reach their full potential

### **1. RECOMMENDATION**

- 1.1 Council is asked to receive and consider the annual report of the Croydon Health and Wellbeing Board 2018/19

### **2 EXECUTIVE SUMMARY**

- 2.1 This report summarises the work undertaken by Croydon Health and Wellbeing Board during from June 2018 to May 2019. The Board was established on 1 April 2013 as a committee of Croydon Council.
- 2.2 The report sets out the functions of the Board and gives examples of how the Board has discharged those functions.
- 2.3 Examples of key achievements of the Board are described, including the encouragement of greater integration and partnership working, tackling health inequalities, and increasing focus on prevention of ill health.

### **3 DETAIL**

#### **Functions of the Health and Wellbeing Board**

- 3.1 The Health and Social Care Act 2012 created statutory health and wellbeing

boards as committees of the local authority. Their purpose, as set out in the Act, is 'to secure better health and wellbeing outcomes for the whole population, better quality of care for all patients and care users, and better value for the taxpayer'. Part 4L of the Council's Constitution provides that, among other matters, the purpose of the health and wellbeing board is to 'advance the health and wellbeing of the people in its area'. The functions of the Board are:

- *To encourage, for the purpose of advancing the health and wellbeing of people in Croydon, persons who arrange for the provision of any health or social care services in Croydon to work in an integrated manner.*
- *To provide such advice, assistance or other support as appropriate for the purpose of encouraging partnership arrangements under section 75 of the National Health Service Act 2006 between the Council and NHS bodies in connection with the provision of health and social care services.*
- *To encourage persons who arrange for the provision of health-related services (i.e. services which are not health or social care services but which may have an effect on the health of individuals) to work closely with the Board and with persons providing health and social care services.*
- *To exercise the functions of the Council and its partner Clinical Commissioning Groups in preparing a joint strategic needs assessment under section 116 of the Local Government and Public Involvement in Health Act 2007 and a joint health and wellbeing strategy under section 116A of that Act.*
- *To give the Council the opinion of the Board on whether the Council is discharging its duty to have regard to the joint strategic needs assessment and joint health and wellbeing strategy in discharging the Council's functions.*
- *To exercise such other Council functions which are delegated to the Board under the Constitution*

3.2 Cllr Louisa Woodley took over the Chair with the first meeting of the present Board on 20 June 2018.

### **Health and Wellbeing Strategy**

3.3 During 2018/19 the Health and Wellbeing Board developed and signed off the [Croydon Health and Wellbeing Strategy](#). The Board developed the strategy around three overarching goals aligned to the key functions of the board;

- Reducing inequalities
- Focusing on prevention
- Increased integration

3.4 The Strategy recognises the fundamental shifts occurring within health and wellbeing, with multiple partners within the Board shifting their focus towards the prevention of ill health rather than just its treatment.

- 3.5 The Strategy builds on the considerable work already going on across the borough bringing it together into a coherent strategic whole.
- 3.6 The priorities (outlined in figure 1) stretch beyond traditional health and care boundaries, recognising and tackling the wider causes of ill health affecting people's lives.

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# PRIORITIES AND OUTCOMES



Figure 1



the October 2018 Health and Wellbeing Board meeting, the Board identified three children's priorities together with a process for developing key actions for each of these priorities.

3.13 The Health and Wellbeing Board children's priorities address one of the eight priority areas in the new Croydon Health and Wellbeing Strategy of A better start in life. They are:

- **First 1,000 days** – to focus on the first 1,000 days from conception to 2 years, including improving childhood immunisations
- **Mental Wellbeing** – To improve services for children and young people across the whole pathway from promoting resilience and prevention through crisis support, including a strong focus on vulnerable adolescents.
- **Healthy Weight** – To create an environment that enables children and families to reach and maintain a healthy weight.

3.14 The Board developed key actions for the mental wellbeing priority at a workshop on 5<sup>th</sup> December 2018. These were reinforced and endorsed by the Children and Young People's Emotional Wellbeing and Mental Health partnership board.

3.15 The workshop and the development of the youth plan provided an important opportunity to influence the latest iteration of **Croydon's five year Local Transformation Plan (LTP)** to improve the emotional wellbeing and mental health of children and young people. The Board's priorities were included in the plan and the Board signed off the plan in February 2019.

3.16 The Board received the Director of Public Health's Annual report 2018 on the first 1000 days of life. The report includes pre pregnancy health and Adverse Childhood Experiences. The Board agreed to take the responsibility for the oversight of the 34 recommendations made within the report and created a Task and Finish group to monitor the implementation.

### **One Croydon**

3.17 The Health and Wellbeing Board has regular updates from One Croydon Alliance facilitating regular public discussion of its development.

3.18 The One Croydon Alliance integrates health and social care with the aim of working together to help people live the life they want, and achieve a sustainable health and social care system. The One Croydon Alliance agreed to extend the agreement to March 2027 earlier this year and work towards extending the scope, following demonstration of positive impact on outcomes and success indicators.

3.19 The Alliance has developed an original transformation plan at the point of extension and the emerging One Croydon Health & Care Transformation Plan supporting the joint health and wellbeing strategy priorities outlined above. The four new strategic priorities in the draft plan;

- Improve Quality of Life
- Enable a better start in life
- Improve wider determinants of health and wellbeing
- Integrate Health and Social Care

- 3.20 Both the Clinical Commissioning Group and NHS Provider Trusts are enabling delivery of the NHS five year forward view ambition to integrate care through their membership of the Alliance, which allows them to manage a 'system' of care, transform services and focus on outcomes.
- 3.21 The Alliance enables Croydon Council to fulfil its duties in the Care Act 2014 to promote the integration of care and support services with health services. As a member of the Alliance the Council is promoting strategic integration, modelling the behaviours needed to achieve integration, and with fellow members of the Alliance has successfully implemented new integrated service models delivering more seamless care through integrated community networks and effective reablement services.
- 3.22 The Health and Wellbeing Board and its members have worked through the One Croydon Alliance to help develop new models built around localities and utilising the wider opportunities to improve people's health and wellbeing such as through the utilisation of **Social Prescribing**.
- 3.23 One Croydon is leading on the implementation of Croydon's 'Social P' (**Social Prescribing**) built on three basic principles of engagement, opportunities and support. This nationally recognised work aims to find the best ways of engaging with the wider Croydon community to develop an array of locality based opportunities to improve health and wellbeing, empower individuals to have more control of their lives, and break down barriers causing isolation and loneliness.
- 3.24 The underlying function of the Health and Wellbeing Board is to facilitate integrated working across the health and care sector within Croydon. The Board, and Board members have been working tirelessly to achieve this as can be seen by recent advances within Croydon. The continuing development and evolution of the One Croydon Alliance demonstrates the vision and long term commitment within Croydon to create new integrated ways of working. This has been underlined further by the recent public board meeting in common with Croydon Clinical Commissioning Group and Croydon Health Services NHS Trust.
- 3.25 By working more closely together, the NHS in Croydon aims to make a marked improvement in the health of Croydon's residents by focusing more of every pound spent on providing high-quality services and making the most of the NHS. A Memorandum of Understanding (MoU) was presented at the 14<sup>th</sup> May public board meeting in common of the Croydon Clinical Commissioning Group and Croydon Health Services NHS Trust outlining the agreement for partnership working including joint governance arrangements and shared finances.

***Review of commissioning intentions and plans 2019/2020***

- 3.26 Clinical Commissioning Groups, NHS England and local authorities have a duty under the Health and Social Care Act 2012 to have regard to relevant joint strategic needs assessments (JSNAs) and joint health and wellbeing strategies (JHWSs) in the exercise of relevant functions, including commissioning. In terms of the alignment of commissioning plans with the joint health and wellbeing strategy, the health and wellbeing board has the power to give its opinion to the local authority which established it on whether the authority is discharging its duty to have regard to relevant JSNAs and JHWSs. Furthermore, CCGs have a duty to

involve the Board in preparing or significantly revising their commissioning plan – including consulting it on whether the plan has taken proper account of the JHWS. The Health and Wellbeing Board has a duty to provide opinion on whether the CCG's commissioning plan has taken proper account of JHWS and has the power to provide NHS England with that opinion on the commissioning plan.

3.27 On 24th October 2018 the Board considered reports detailing how the commissioning intentions for the CCG and Council (both on a single and joint basis) address the priorities identified in the joint health and wellbeing strategy 2013-18.

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**SUPPORTING DOCUMENTS:**

The joint strategic needs assessment can be accessed [here](#)

The Croydon Health and Wellbeing Strategy can be accessed [here](#)

20<sup>th</sup> November 2018 Croydon Health and Care engagement event can be accessed [here](#)

Children and Young People's Wellbeing and Mental Health. Croydon's Local Transformation Plan 2018 refresh [here](#)

The 2018 Director of Public Health Annual report can be accessed [here](#)

Memorandum of Understanding between Croydon Health Services NHS Trust and NHS Croydon Clinical Commissioning Group [here](#)

**BACKGROUND DOCUMENTS:**

None